

STATINTL

CLANDESTINE SERVICE SENIOR SEMINAR

CRITIQUE

1. As you know, the first four days of the Seminar were designed as a sort of backdrop to the problem-tackling weeks, providing: a. a brief survey of developments since World War II and of present international conditions, with particular emphasis on those forces and trends which pose problems for U. S. national objectives and security; b. a look at ourselves and prospects for the future -- the CS in a changing world; and c. an up-to-date and candid look at "the national security process" and the CS role therein. Did you find this portion of the Seminar useful?

- a. No \_\_\_\_\_
- b. Yes, to a slight degree \_\_\_\_\_
- c. Yes, to a moderate degree \_\_\_\_\_
- d. Yes, to a good degree ✓
- e. Yes, to an exceptional degree \_\_\_\_\_

2. Quite apart from the CS Senior Seminar, do you think that a brief (2 or 3 day) seminar on The CS in a Changing World along the same lines as this backdrop portion would be useful and interesting to other senior CS officers?

CRITIQUE (cont.)

Page Two

- a. No \_\_\_\_\_
- b. Yes, to a slight degree \_\_\_\_\_
- c. Yes, to a moderate degree \_\_\_\_\_
- d. Yes, to a good degree ✓
- e. Yes, to an exceptional degree \_\_\_\_\_

3. Unfortunately, agenda changes and other factors beyond our control did not permit the timely dissemination of complete reading kits. Except for receiving reading material in piecemeal fashion, did you find the documents useful to your consideration of the problems discussed?

- a. No \_\_\_\_\_
- b. Yes, to a slight degree \_\_\_\_\_
- c. Yes, to a moderate degree \_\_\_\_\_
- d. Yes, to a good degree \_\_\_\_\_
- e. Yes, to an exceptional degree ✓

4. Do you have any suggestions for changes or improvements in the techniques of the Seminar, e.g., in the method of preparing the papers, the handling of outside contributions by guest speakers, etc.?

*He should hear all the speakers on a given subject before arriving at conclusions, oral or written.  
Reading from a paper should be outlawed.*

CRITIQUE (cont.)

Page Three

No more than one paper should be prepared for any given seminar and then only if the seminar feels it can contribute something worthwhile.

5. Do you have any suggestions for changes and improvements in the administration of the Seminar, including space and location?

Reduce the time to two weeks and stress or work on only one subject for that period. I would continue to have the Seminar in this bldg with an absolute prohibition against any ties to the desk. Would suggest a few free days prior to the Seminar for reading. Lunch home (and reading) should be 1 1/2 hrs.

6. Do you think the size of the group was appropriate? If not, please explain.

In order to get the balance of experience and outlook, I think it has to be at least the size we had 12 or 13.

7. Do you think that Seminar members were well selected to meet the requirements placed on the Seminar? If not, do you have any suggestions for improving the composition of any such future Seminar?

The only change I would suggest is the inclusion of a member from SB Div and IT Staff in each group.

CRITIQUE (cont.)

Page Four

8. Did you find the Seminar topics pertinent and challenging? *Yes*

What topics would you have included as "vital, current problems of the CS?"

*Almost any other which has a bearing on our work, on which we feel we can make a contribution, and which we feel management will use to good advantage.*

9. Do you have any other comments on the Seminar which might be useful as a basis for improvement or modification of any future Seminar?

*Rather than have a group or sub-group prepare a paper, I recommend that after general seminar discussion in which major subjects are identified, the drafting committee as individuals each prepare a part of the paper and put it together and pre-message the draft prior to presentation to the full seminar.*